# Effect of Information Technology Competency On Electronic Word-of-Mouth Services of Tejarat Bank in Urmia City

# Saeedeh Asadpoor

Department of management, Urmia Branch, Islamic Azad University, Urmia, Iran

#### **Abstract**

**Aim:** The aim of this study is to investigate of the effect of information technology competency on electronic word-of-mouth services of Tejarat Bank in Urmia City.

**Materials and Methods:** The search method is based on the applied purpose and descriptive. Standard questionnaire validity and reliability (Cronbach's alpha coefficient 0.968) it was approved. The research data were collected from a random sampling of 384 of Tejarat Bank's Customers in Urmia that use Electronice Services and were analyzed using SPSS software.

**Results:** The results show that, information technology competency has direct effect on electronic word-of-mouth services. Also information technology competency has direct effect on trust, Functional Consistency and Perceived Entitativity.

Conclusion: This study attempts to understand the relationship between information technology and e-WOM and its dimensions. Several key findings can be derivedfrom the study. First, this study reveals that trust in web e-WOMServices can be transferred to mobile e-WOM services. More importantly, the effect of information technology on trust in web e-WOM services lead to behavioral intention to use mobile e-WOMservices and adoption of mobile e-WOM services without the formation of trust in mobile e-WOM services. Second, this study shows the effect of information technology on functional consistency between weband mobile e-WOM services that when the functions of mobile andweb e-WOM services are similar, users will be more likely to trust inmobile e-WOM services given their initial trust in web e-WOM services. Third, this study also finds the effect of information technology on perceived entitativity plays animportant role in predicting trust in mobile e-WOM services, indicating that when users perceive there is a strong association between the web e-WOM services and the mobile e-WOM services, they will be more likely to trust in mobile e-WOM services given their initial trust in web e-WOM services.

**Key words:** information technology competency, electronic word-of-mouth service, trust, Functional Consistency, Perceived Entitativity

#### INTRODUCTION

The proliferation of mobile devices and the advancement inwireless network has created an "always-on" society or "ubiquitoussociety," where mobile services have penetrated to every corner oftoday's life. Various mobile services including mobile commerceservices, mobile



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banking services, mobile healthservices, mobile instant messaging and mobileentertainment services have greatly changed people'sway to shop, to work, and even to live. Despite the practical importanceof mobile services, the theoretical understanding and empiricalinvestigations on users' mobile service adoption behavior are still farfrom adequate. In therecent years, e-WOM service providers have started to expand thee-WOM services into themobile context to better leverage the advantageof ubiquitous computing such as ubiquity, mobility, localization and personalization and enable the real-time and interactive services. <sup>1-10</sup>

However, the success in web services cannot promise the successin mobile services because there are several

Corresponding Author: Saeedeh Asadpoor, Department of management, Urmia Branch, Islamic Azad University, Urmia, Iran. Email: asadpoor saeedeh@yahoo.com

problems which will begenerated in the service transition process. First, compared to the

PC- and broadband-based web services, in the mobile context, thescreen is smaller and the processing capability is relatively low. Further, the wireless network may be not so stable as broadband. This

may make mobile e-WOM services not be able to work well, raisingusers' concerns about its competence to provide quality services. Second, since context-sensitive information will be used in themobile service delivery process, users may suffer a risk of privacyinvasion. Further, as e-WOM services engage in providing users with consumption recommendations, users may be confused about whether the information provided is really according to their personalneeds or just commercial advertisements, raising users' concernsabout the benevolence and integrity of service providers. 11-20

Therefore, trust becomes a critical issue relevant to users' mobile e-WOM serviceadoption behavior. So in this paper our purpose is to investigate the effect of information technology competency on electronic word-of-mouth services of Tejarat Bank in Urmia City.

# THEORETICAL FRAMEWORK AND LITERATURE REVIEW

# **IT Competency**

IT competency refers to the capacity of a firm to assemble,integrate, and deploy IT resources to meet business needs and capitalize on business opportunities. In theliterature, several typologies of IT competency havebeen proposed based on the taxonomy of organizational resources[26]. For example, Bharadwaj (2000) posits that IT competency includes tangible ITresources, human IT resources, and intangible ITenabled resources. Wade and Hulland (2004) categorize IT competency as inside-out, outside-in, and spanning IT capabilities. These typologies are developed from the perspective of the IT unit rather than from the perspective of the firm [24]. Tippins and Sohi (2003) state that research on the effects of ITcompetency in the supply chain context requires firm-levelconceptualization. In particular, Tippins and Sohi (2003) proposeIT objects, IT operations, and IT knowledge as the three dimensionsof IT competency. This taxonomy captures the manner in which ITresource endowments are deployed in support of supply chainprocesses and is therefore helpful for understanding IT competencyin the context of supply chain management. Thus, we follow

Tippins and Sohi (2003) and conceptualize IT competency as flexibleIT infrastructure, IT assimilation, and managerial IT knowledge. In particular, flexible IT infrastructure refers to a shared set oftechnological resources that provide the foundation for the rapiddevelopment and implementation of present and future IT applications [22]. IT assimilation denotes the capacity of a firm to apply IT insupporting, shaping, and enabling its business strategies and value chain activities. Managerial ITknowledge connotes the extent to which top managers have thenecessary business acumen and technical skills to foresee the valueand potential of IT and leverage IT effectively to achieve alignmentbetween business processes and organizational goals [23].

#### e-WOM services

#### Web-mobile service transition

Advance in wireless technology and mobile devices have givenrise to the booming of mobile services. With the extensive coverageof wireless network (e.g. WiFi hotspots), the improvement of communication protocol (e.g. wireless application protocol and global positioning system), and the upgrade of mobile devices (e.g. highprocessing capability of Smartphone and large and touchscreen), mobile services have become a necessary and important componentof today's life. Mobile services can be generally classified into two categories in terms of the service providers. The first type of mobile services is providedby telecommunication service providers. These services includea variety of value-added services such as short message services(SMS) [19] and mobile internet [6] which are originally rooted in he mobile context. The second type of mobile services is provided by the content providers. Besides certain services which are rootedin the mobile context such as a variety of mobile applications, thereare still many services that have been well established in the web context but are extended to the mobile context to leverage the advantageof ubiquitous computing [7], such as the mobile version of Amazon.com, Wikipedia and Facebook. Unlike those mobile services which are originated in the mobiledomain, the mobile services transited from web services have severalunique features. First, the potential users of mobile services are notdeveloped from zero, because users of the initial web services maybe easily changed into mobile service users. Second, the mobile servicespossess a strong relationship with the web services. This relationshipcan be reflected in the functional consistency or similarity as well as the business ties (e.g. belong to a same company) [16]. Third, users' initial perceptions about the mobile services may beinherited from their perceptions about the web services through themechanism of perception transfer [2]. These unique features call forviewing the adoption of this type of mobile service from a new perspectiverather than the prior theoretical explanations on the initialtechnology adoption.

One specific mobile service studied in this paper is called as mobileelectronic word-of-mouth (e-WOM) services. e-WOM services are generally delivered through a professional website which is sponsored by the thirdparty to enable consumers to share their consumption experience [1]. For example, Dianping.com is a Chinesewebsite that facilitates consumers to share their consumption experienceabout a restaurant or an entertainment venue. Following thedevelopment of mobile technologies, the e-WOM services have been extended to the mobile context [12]. Mobile e-WOM services enable consumers to seek and share consumption experience in a real-time and interactive manner, leading mobile e-WOM to increasingly replaceperson-to-person or PC-based WOM in many diverse practice areas. Despite the practice importance of mobile e-WOM services, the empirical investigations on users' mobile e-WOM service adoption behavior havebeen rarely found. Therefore, this study can be regarded as a try to fillthis research gap.

#### Trust in mobile service adoption

Previous studies on mobile service adoption can be generally classified into two streams. The first stream of research, followingthe tradition of information systems (IS) research, stresses on therole of technology by drawing upon the theories such as technology acceptancemodel (TAM), diffusion of innovation theory (DIT),tasktechnology fit theory (TTF), and information systems (IS) successmodel [3]. The most frequently used theory is TAM which postulatesperceived usefulness and perceived ease of use as the predictors of mobile service adoption. Theresearch using diffusion of innovation theory argues that mobile servicefeatures such as relative advantage, compatibility, complexity, triabilityand observability determine its adoption. Based on thetask-technology fit theory, some studies propose that the extent towhich task requirements and technology features (e.g. ubiquity) arefit determines the technology adoption. Those using ISsuccess model as the theoretical underpinning engage in identifying avariety of context-specific dimensions of information quality, system quality and service quality. However, technology acceptance is not only relevant to technologybut also associated with person. As Keen notes, "not the softwarebut the human side of the implementation cycle ... will block progressin seeing that the delivered systems are used effectively". Thus, the second research stream personcentric perspective relies on he theory of planned behavior (TPB), trust theory and value theory. TPB argues attitude, subjective norm and perceived behavioral controlas the predictors of mobile service adoption behavior [9].

Value theory proposes thatmobile service adoption behavior is affected by a variety of value perceptions including utilitarian value, hedonic value and social value. Among the person-centric theories, trust theory is the mostfrequently discussed one. Specifically, the previous studies have foundthat trust can influence users' mobile service adoption behavior by affecting performance expectancy, perceived risk, perceivedusefulness, attitude, behavioral intention, satisfaction, and loyalty [8].

It is worth noting that although the role of trust has been examined n the studies on a variety of mobile services (e.g. mobile commerceor banking), its role in the mobile e-WOM services has been less explored. However, the information adoption literature has clearlyshown that information credibility is key to the information adoption[18]. Several recent e-WOMstudies also suggest that perceived credibility of online reviews determines consumers' adoption of these reviews [1]. Therefore, trust in online information is a critical and challengingissue for e-WOM services [13]. In particular, the unique features of mobileservices make the trust issue become more salient. First, the smallscreen and relatively slow processing capability of mobile devices andthe relative instability of wireless network challenge the competence of mobile e-WOM services. Users may suffer the risk of not accessing to the mobile services due to technical problems, blocking their serviceadoption behavior. Second, since mobile e-WOM services can providecontext-sensitive services such as location-based services (LBS), usersmay be concerned with their privacy [20]. Further, the recommendationgenerated according to the contextual information will bring users'doubt about themotivation: is the recommendation really personalized to users' needs or fictitious out ofmarketing objectives [20]? This raisesusers' concerns about the benevolence and integrity of mobile e-WOMservices. Regarding trust as a factor covering competence, benevolenceand integrity [10], users' trust in mobile e-WOM services should play animportant role in the mobile e-WOM service adoption. Therefore, this study attempts to propose and empirically test a research model totheorize the impact of trust on mobile e-WOM service adoptionbehavior.

#### Trust transfer theory

Trust building mechanism has been a key research topic ine-commerce research. According to McKnight et al. [11], there are three major mechanisms to build trust: institution-based process, knowledge-based process and trust transfer process. Institution-based process stresses on building trust through a variety of institutional structures such as feedback system, escrowservices, credit card guarantees and intermediary [14]. Knowledge-based process means that people's trust in one party can be based

on their prior interactions with the party [4]. Trust transfer process refers to a trust mechanismthat one's trust in an unknown person/object can be derived from histrust in a known person/objectwho has certain association with the unknownperson/object [16]. In our research context, since the institutional structures for e-WOM services are difficult to be defined andknowledge-based process is relevant to ongoing trust rather than initialtrust, they are not so appropriate to explain the initial trust on mobileservices which are transited from web services. In contrast, the trusttransfer mechanism which well captures the web-mobile service transition process is more appropriate to explain the phenomenon. Trust transfer can be described as a mechanism involving threeactors: the trustor who makes judgments on if or not to trust others, the trustee whose trustworthiness is assessed by the trustor, and athird person who is the broker in the trust belief transfer process[17]. The underlying logic is that when the trustor trusts in thethird person and there is a close relationship between the trusteeand the third person, the trustor's trust in the third person will betransferred to the trustee. Accordingly, the third person is called asthe source of trust transfer and the trustee as the target of trusttransfer. The trust transfer theory further points out that the trust transferprocess relies on two types of relationships between source andtarget namely similarity and business tie. Similarity capturesthe internal relationship between source and target; such that they share certain same innate features which make people have same perceptions about them. Business tie captures the external relationship between source and target, such that they may not be same innature but share certain external cues. For example, the source andthe target may belong to the same company. Thus, people will formsame perceptions about source and target because they are categorizedin the same group [21-26].

### HYPOTHESES DEVELOPMENT

The customers of Tejarat Bank in Urmia city of west Azerbaijan province were chosen in this study. The sampling technique employed is non-probability random sampling. So we collected date from 384 customers that use electronic bank services. This study uses the data collected through a series of questionnaire. The questionnaire was divided into two sections, which the first section contained the questions concerning the demographic information like gender, age, education, occupation and use of electronic banking services. Meanwhile, the second section contained a set of instrument used to measure information technology competency, electronic word-of-mouth services (and its dimensions) and the respondents were asked to give their perception on a scale of 1 (Totally disagree) to 5 (Totally agree).

# **Information Technology and Trust in E-WOM**

In the context of web-mobile service transition, mobile e-WOMservices can be regarded as the target of trust transfer while webe-WOM services as the source. An underlying logic for trust transferis that trust in the source can lead to trust in the target. However, this linkage has been ignored by researchers in a long time [16]. According to the structure of trust transfer which is formed basedon three actors (e.g. source, target, relationships between sourceand target), including the initial trust in the model can provide amore comprehensive picture.

Hypothesis a. Information Technology has Positive effect on Trust in E-WOM Services of Tejarat Bank in Urmia City.

# **Information Technology and Functional Consistency**

Functional consistency refers to the extent to which the functions of web and mobile e-WOM services are consistent. Because comparedto PC-based e-WOM services, mobile e-WOM services are operated onthe relatively small screen of mobile devices and telecommunication providers may charge high fees for mobile e-WOM services, e-WOMservice providers need to adjust the service content in order toadapt to the mobile context. For example, when delivering the mobilee-WOM services, quantity of pictures or images is reduced, and theinterface is redesigned to fit the small screen. These changes giverise to the issue of functional consistency. According to trust transfertheory, when similarity between source and target is high, people willbe more likely to trust in the target because of trust in the source [16]. Thus, when users consider that the functions of mobile e-WOMservices areinconsistent with web e-WOMservices, the similarity between these two types of services is low, leading to low trust inmobile e-WOM services as well. Therefore, we propose:

Hypothesis b. Information Technology has Positive effect on Functional consistency in E-WOM Services of Tejarat Bank in Urmia City.

# Information Technology and Perceived Entitativity

Perceived entitativity refers to the extent to which a group ofentities is perceived as being bonded together [15]. Within our researchcontext, it describes the degree to which users regard mobileand web e-WOM services belong to a same group (e.g. company). Whenusers consider that these two types of services are operated by thesame company, users may transfer their trust in the web e-WOM services to the trust in mobile e-WOM services because they trust inthe company who operates these two types of services [16].

Hypothesis c. Information Technology has Positive effect on Perceived Entitativity in E-WOM Services of Tejarat Bank in Urmia City. Hypothesis 1. Information Technology has Positive effect E-WOM Services of Tejarat Bank in Urmia City.

# **MATERIALS AND METHODS**

### **Sampling and Data Collection**

The customers of Tejarat Bank in Urmia city of west Azerbaijani province were chosen in this study. The sampling technique employed is non-probability random sampling. So we collected date from 384 customers that use electronic bank services

#### Measures

An English questionnaire was first developed by adopting/adapting previously validated measures from the existing literature. The questionnaire adopted a five-point Likert scale with optionsranging from 1 ("strongly disagree") to 5 ("strongly agree") to measure the items.

#### **Data Analysis**

#### Demographic Analysis

The results of demographic analysis of the respondents show: 75.7% of them are male and 24.3% are female; 55.8% of them are between 31 to 40 years that have most frequency and the respondents below 20 years old with 4.5% have less frequency; most of them (66.4%) are bachelors and whom are under diploma have low,44.8% of the respondents used ATM, 23.3% mobile banking and 17.8% used internet banking.

# **RESULTS**

The result of the result of Pearson correlation analysis between Information Technology competency and Electronic Word-Of-Mouth Serviceis shown in Table 1.

Also the results of regression analysis are between information technology competency and Electronic Word-Of-Mouth Serviceis shown in Table 2.

As shown in Table 2 because of significant of the variables that are below 0.05, soinformation technology competency has positive effect on Electronic Word-Of-Mouth Service, and it's dimensions (Trust, Functional and Entitativity).

# **CONCLUSION**

This study attempts to understand the relationship between information technology and e-WOM and its dimensions. Several key findings can be derived from the study. First, this study reveals that trust in web e-WOM Services can be transferred to mobile e-WOM services. More importantly, the

Table 1. Pearson correlation analysis

Variable	Correlation	orrelation R Square	
Electronic Word-Of-Mouth Services	0.700	0.490	0.46510
Trust	0.347	0.121	0.83490
Functional	0.503	0.253	0.65932
Entitativity	0.343	0.117	0.76478

Table 2. Regression analysis

Variable	B coefficient	S.D.	Beta	T value	Sig. *
Electronic Word-Of-Mouth Service	0.0689	0.057	0.700	12.012	0.000
Trust	0.421	0.093	0.347	4.535	0.000
Functional	0.522	0.073	0.503	7.123	0.000
Entitativity	0.380	0.085	0.343	4.468	0.000

<sup>\*</sup>Significant at 0.05 level.

effect of information technology on trust in web e-WOM services lead to behavioral intention to use mobile e-WOMservices and adoption of mobile e-WOM services without the formation of trust in mobile e-WOM services.

Second, this study shows the effect of information technology on functional consistency between weband mobile e-WOM services that when the functions of mobile andweb e-WOM services are similar, users will be more likely to trust inmobile e-WOM services given their initial trust in web e-WOM services.

Third, this study also finds the effect of information technology on perceived entitativity plays animportant role in predicting trust in mobile e-WOM services, indicating that when users perceive there is a strong association between the web e-WOM services and the mobile e-WOM services, they will be more likely to trust in mobile e-WOM services given their initial trust in web e-WOM services.

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